oncology exchange fall 2024

Maximizing Net Cost Recovery Through Analytics

Introduction to today's team



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Agenda



Drug revenue as a percent of all practice revenue



Average Sales Price (ASP)



Payer reimbursement and Net Cost Recovery (NCR)



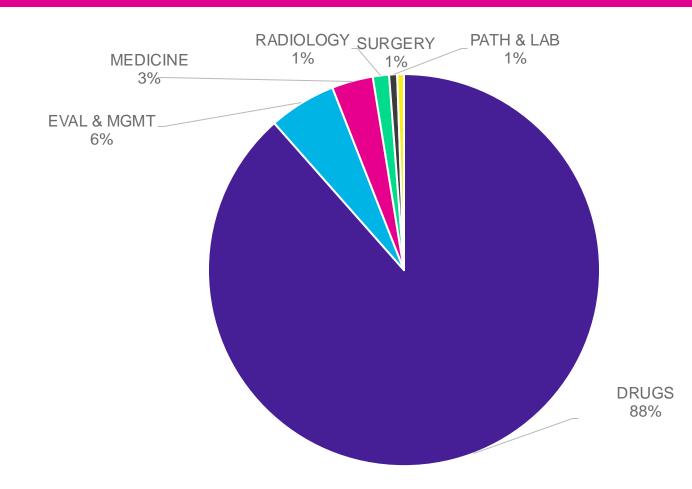
Review of common areas impacting NCR



Payer Key
Performance
Indicators (KPIs)
and fee
schedules

Drug revenue and Net Cost Recovery (NCR)

- Drugs represent at least 85% of revenue in most Hem/Onc practices
- Drug costs and reimbursement change quarterly
- Net Cost Recovery (NCR) is the difference between drug cost and the payments received.
- Careful monitoring of inventory, revenue cycle processes and payer reimbursement is critical to practice financial health



Drug reimbursement using Average Sales Price (ASP)

- Medicare uses Average Sales Price (ASP) to reimburse providers for most drugs and biologics
- ASP is a market-based price that includes all rebates and discounts negotiated between manufacturers and purchasers
- There is a two-quarter lag and during this time providers absorb any price increases for the drug
- When ASP is not available, Medicare pays:
 - New drugs without historical sales data wholesale acquisition cost (WAC) plus 3% for the first two to three quarters the drug is on the market
 - Other drugs without ASP data may pay 106% of WAC, 95% of the average wholesale price (AWP), or an invoice price

Table 2: ASP Data Collection Dates Example

Sales Period	Close of the Sales Period Quarter	Close of the Manufacturer's Data Submission Window	Medicare Payment Effective Quarter				
First Quarter of CY 2023	March 31, 2023	Sunday, April 30, 2023	Third Quarter of CY 2023				
Second Quarter of CY 2023	June 30, 2023	Sunday, July 30, 2023	Fourth Quarter of CY 2023				
Third Quarter of CY 2023	September 30, 2023	Monday, October 30, 2023	First Quarter of CY 2024				
Fourth Quarter of CY 2023	December 31, 2023	Tuesday, January 30, 2024	Second Quarter of CY 2024				

https://www.cms.gov/files/document/frequently-asked-questions-faqs-asp-data-collection.pdf

Trends in Average Sales Price (ASP)

- ASP pricing available on CMS website https://www.cms.gov/medicare/payment/part-b-drugs/asp-pricing-files
- Quarterly ASP files are usually released during the first week of the month prior to quarter change
- InfoDive® provides reports to monitor changes to ASP for drugs you use

				Re	cent 12	Months					2024 Q4 -	2024 Q3 *	Current Mo	nth: 2024	⊢09	
Common Drug Name	СРТ	Drug Category	Drug Status	Service Lines	Units	Medicare Allowable	2023 Q4	2024 Q1	2024 Q2	2024 Q3	2024 Q4	+/-	% +/-	Invoice Cost per Unit**	Units	Impact**
Keytruda (J9271)	J9271	TARGETED	Brand	1,891	424,203	\$23,969,567	\$56.41	\$55.73	\$57.31	\$56.66	\$58.22	\$1.56	2.7%	\$55.12	35,000	\$54,530
Opdivo (J9299)	J9299	TARGETED	Brand	1,089	346,818	\$10,769,127	\$30.43	\$31.09	\$31.09	\$31.60	\$31.75	\$0.15	0.5%	\$31.17	30,035	\$4,625
Darzalex Faspro (J9144)	J9144	DRUGS EXCLU		1,086	195,121	\$9,656,864	\$49.31	\$49.05	\$48.80	\$51.00	\$51.41	\$0.41	0.8%	\$49.26	16,920	\$7,022
Enhertu (J9358)	J9358	DRUGS EXCLU		766	194,243	\$5,276,964	\$26.31	\$27.31	\$27.27	\$27.75	\$27.81	\$0.06	0.2%	\$26.70	15,806	\$933
Somatuline Depot (J1930)	J1930	OTHER	Brand	774			\$51.16	\$48.44	\$48.00	\$50.02	\$49.97	\$-0.05	-0.1%	\$45.51	8,010	\$-433
Prolia, Xgeva (J0897)	J0897	OTHER	Brand			\$3,458,722	\$24.22	\$25.20	\$25.19	\$26.75	\$26.96	\$0.21	0.8%	\$26.05	9,900	\$2,089
Perjeta (J9306)	J9306	MONOCLONAL	Brand	440	194,462	\$3,015,662	\$15.42	\$15.43	\$15.42	\$15.95	\$16.12	\$0.17	1.1%	\$15.52	12,180	\$2,107
Tecentriq (J9022)	J9022	TARGETED	Brand	299	35,160	\$2,965,802	\$82.62	\$85.01	\$83.94	\$85.78	\$86.24	\$0.47	0.5%	\$83.05	3,048	\$1,417
Phesgo (J9316)	J9316	CHEMO		307	38,642		\$67.91	\$67.05	\$65.32	\$66.32	\$64.58	\$-1.74	-2.6%	\$65.07	4,920	\$-8,576
Adcetris (J9042)	J9042	TARGETED	Brand	106	10,100	\$2,320,282	\$222.11	\$230.61	\$230.74	\$239.60		\$0.25	0.1%	\$234.84	700	\$178
Yervoy (J9228)	J9228	TARGETED	Brand	181	13,300	* - - · ·	\$168.56	\$172.42	\$172.71	\$176.78	\$176.88	\$0.10	0.1%	\$168.84	1,350	\$135
Udenyca (Q5111)	Q5111	SUPPORTIVE C	Biosimilar	1,332	15,962		\$150.70	\$122.10	\$135.49	\$166.05	\$143.38	\$-22.67	-13.7% 🔵	\$163.33	804	\$-18,226
Reblozyl (J0896)	J0896	DRUGS EXCLU		274	50,680	\$2,024,679	\$39.20	\$39.97	\$39.98	\$40.68	\$40.62	\$-0.06	-0.2%	\$39.14	4,100	\$-266
Imfinzi (J9173)	J9173	TARGETED	Brand	206	24,892	\$2,009,246	\$79.74	\$80.71	\$80.52	\$81.87	\$81.81	\$-0.06	-0.1%	\$79.26	2,298	\$-136
Polivy (J9309)	J9309	CHEMO	Brand	175		* -	\$121.23	\$124.29	\$124.03	\$129.96	\$129.78	\$-0.18	-0.1%	\$124.56	1,120	\$-197
Sustol (J1627)	J1627	SUPPORTIVE C	Brand	3,013	299,502		\$5.78	\$5.67	\$5.42	\$5.63	\$5.71	\$0.08	1.4%	\$7.71	22,001	\$1,672
Jemperli (J9272)	J9272	CHEMO		108	7,150	\$1,673,778	\$230.82	\$233.26	\$232.55	\$236.47	\$236.40	\$-0.06	0.0%	\$222.01	950	\$-60
Zirabev (Q5118)	Q5118	MISC SVCS TE	Biosimilar	1,808	70,467	\$1,545,856	\$23.74	\$21.51	\$20.75	\$20.97	\$23.59	\$2.62	12.5%	\$20.43	4,436	\$11,605

*Red circles indicate a decrease of more than 5%. Green circles indicate and increase of more than 5%.

**Red circles indicate invoice cost greater than ASP. Impact is the current month units multiplied by the change in ASP in the most recent two quarters.



Payer fee schedules



Reimbursement can based on various methods such as:

Proprietary fee schedules

% of Medicare

% of Medicare with variations based on type of drugs Invoice pricing for select drugs

WAC

AWP



While Medicare updates at the quarter change, health plans <u>can</u> <u>adjust payment rates at any point</u>

Impact of delays in payer fee schedule updates

Keytruda (J9271)

	Per	Unit	Per Adı	ninistratio	n (example	using 200 ı	units)
Service		%					
Month	ASP	Change	ASP	Cost	Payments	% of ASP	NCR
2023-01	\$53.91		\$10,782	\$10,243	\$10,782	100.0%	\$539
2023-02	\$53.91		\$10,782	\$10,243	\$10,782	100.0%	\$539
2023-03	\$53.91		\$10,782	\$10,243	\$10,782	100.0%	\$539
2023-04	\$55.42	2.8%	\$11,084	\$10,530	\$10,782	97.3%	\$252
2023-05	\$55.42		\$11,084	\$10,530	\$11,084	100.0%	\$554
2023-06	\$55.42		\$11,084	\$10,530	\$11,084	100.0%	\$554
2023-07	\$54.81	-1.1%	\$10,962	\$10,414	\$11,084	101.1%	\$670
2023-08	\$54.81		\$10,962	\$10,414	\$10,962	100.0%	\$548
2023-09	\$54.81		\$10,962	\$10,414	\$10,962	100.0%	\$548
2023-10	\$56.41	2.9%	\$11,282	\$10,718	\$10,962	97.2%	\$244
2023-11	\$56.41		\$11,282	\$10,718	\$11,282	100.0%	\$564
2023-12	\$56.41		\$11,282	\$10,718	\$11,282	100.0%	\$564
2024-01	\$55.73	-1.2%	\$11,146	\$10,589	\$11,282	101.2%	\$693
2024-02	\$55.73		\$11,146	\$10,589	\$11,146	100.0%	\$557
2024-03	\$55.73		\$11,146	\$10,589	\$11,146	100.0%	\$557
2024-04	\$57.31	2.8%	\$11,462	\$10,889	\$11,146	97.2%	\$257
2024-05	\$57.31		\$11,462	\$10,889	\$11,462	100.0%	\$573
2024-06	\$57.31		\$11,462	\$10,889	\$11,462	100.0%	\$573
2024-07	\$56.66	-1.1%	\$11,332	\$10,765	\$11,462	101.1%	\$697
2024-08	\$56.66		\$11,332	\$10,765	\$11,332	100.0%	\$567
2024-09	\$56.66		\$11,332	\$10,765	\$11,332	100.0%	\$567
2024-10	\$58.22	2.7%	\$11,643	\$11,061	\$11,332	97.3%	\$271



Example uses cost at 95% of ASP and payer rates at 100% of ASP with 1 month lag in fee schedule updates

Sequestration and impact on Net Cost Recovery (NCR)

- Sequestration is a mandatory reduction in Medicare Fee-for-Service (FFS) program payments.
- Sequestration was reinstated in stages in 2022, after being put on hold due to the COVID-19 pandemic:
 - May 1, 2020–March 31, 2022: No payment adjustment
 - April 1–June 30, 2022: 1% payment adjustment
 - July 1, 2022: 2% payment adjustment, returning to the pre-pandemic amount
- Medicare Advantage plans can take sequestration if outlined in contract

Sample Drug: Yervoy

		Formula	Value
Α	ASP per Unit (4th Qtr 2024)	Α	\$176.88
В	Cost per Unit	В	\$168.04
С	Rebate %	С	0.5%
D	Units Billed	D	100
E	ASP per Admin	A*D	\$17,688.40
F	Cost per Admin	B*D	\$16,803.98
G	Rebate per Admin	C*D	\$84.02
Н	Cost less Rebate per Admin	F-G	\$16,719.96

		No Sequestration	With Sequestration
Medicare 80%	E*.80	\$14,150.72	\$14,150.72
Sequestration %	Н	0%	2%
Sequestration Reduction	G-H	\$0.00	-\$283.01
Primary Payer Payment	G-I	\$14,150.72	\$13,867.71
Coinsurance/Patient (20%)	E*.20	\$3,537.68	\$3,537.68
Total Payment	J+K	\$17,688.40	\$17,405.39
Net Cost Recovery	L-F	\$884.42	\$601.41
Net Cost Recovery / Cost	M/F	5.3%	3.6%
Net Cost Recovery with Rebate	L-H	\$968.44	\$685.43
Net Cost Recovery with Rebate / Cost	O / F	5.8%	4.1%

Medicare patients w/o secondary

- If the 20% coinsurance is not collected, payment rate is 78.4% of Average Sales Price (ASP) for traditional Medicare patients
- Patients with no secondary and do not qualify for Medicaid can have a significant financial burden to cover their portion
- Avoid Net Cost Recovery (NCR) losses by enroll qualifying patients into patient assistance programs to help with meeting deductible and paying for patient responsibility

Sample Drug: Yervoy

	Value
ASP per Unit (4th Qtr 2024)	\$176.88
Cost per Unit	\$168.04
Rebate %	0.5%
Units Billed	100
ASP per Admin	\$17,688.40
Cost per Admin	\$16,803.98
Rebate per Admin	\$84.02
Cost less Rebate per Admin	\$16,719.96
Medicare 80%	\$14,150.72
Sequestration %	2%
Sequestration Reduction	-\$283.01
Primary Payer Payment	\$13,867.71
Coinsurance/Patient (20%)	\$0.00
Total Payment	\$13,867.71
Payment as % of ASP	78.4%
Net Cost Recovery	-\$2,936.27
Net Cost Recovery / Cost	-17.5%
Net Cost Recovery with Rebate	-\$2,852.25
Net Cost Recovery with Rebate / Cost	-17.0%

Missed waste billing

- Failing to bill for waste will cause losses in Net Cost Recovery (NCR)
- Monitoring for missed waste billing can improve NCR
- You can file waste on separate claim as long as within filing deadlines
- Common drugs with missed waste billing:
 - Yervoy
 - Jevtana
 - Ultomiris
 - Adcetris
 - Enherttu
 - Herceptin
 - Perjeta
 - Onivyde

Example impact of missed waste for Yervoy

	Waste Billed	Waste Not Billed
ASP per Unit (4th Qtr 2024)	\$176.88	\$176.88
Cost per Unit	\$168.04	\$168.04
Units Administered	85	85
Units Wasted	15	15
Units Wasted and Billed (JW)	15	0
Units Billed	100	85
ASP per Admin	\$17,688.40	\$17,688.40
Cost per Admin	\$16,803.98	\$16,803.98
Payment per Admin	\$17,688.40	\$15,035.14
NCR per Admin	\$884.42	-\$1,768.84

Drug claims paid below cost

Collect data and identify opportunity

COMMON DRUG NAI	ME PATIENT ID SERVICE D	ATE PAYER LIST			Units	Charges	Paymen	TS ADJUSTM	ents Balance	MC FEE TOTAL	% of MC	Cost	NET COST RECOVERY (NCR)
Kyprolis (J9047)	0006550922 2024-02-1	United Healtho (3127)	are HMO I AN	MGEN copay card	116	9,280.00	\$1,376.0	00 \$7,90	94.00 \$0.00	\$5,461.86	25.2%	\$5,374.28	\$3.998.28_
PATIENT ID	COMMON DRUG NAME	SERVICE DATE	Units	CHARGES	PAYMEN	TS ADJI	JSTMENTS	BALANCE	MEDICARE FEE		E	Cost	NET COST RECOVERY
0006550922	Kyprolis (J9047)	2024-03-27	116.0	\$9,280.00	\$6,384.	64 \$	2,895.36	\$0.00	\$5,461.86	116.99	%	\$5,374.28	\$1,010.36
0006550922	Kyprolis (J9047)	2024-02-28	116.0	\$9,280.00	\$6,384.	64 \$	2,895.36	\$0.00	\$5,461.86	116.99	%	\$5,374.28	\$1,010.36
0006550922	Kyprolis (J9047)	2024-02-14	116.0	\$9,280.00	\$1,376.	00 \$	7,904.00	\$0.00	\$5,461.86	25.29	%	\$5,374.28	-\$3,998.28
0006550922	Kyprolis (J9047)	2024-01-31	116.0	\$9,280.00	\$6,384.	64 \$	2,895.36	\$0.00	\$5,461.86	116.99	%	\$5,372.54	\$1,012.10

Investigate and follow-up

COMMON DRUG NAME	PATIENT ID	SERVICE DATE	Payer List	Units	MEDICARE FEE TOTAL	% of MC Fee	Charges	PAYMENTS	Adjustments	Cost	NET COST RECOVERY	NOTES
Kyprolis (J9047)	0006550922	2024-02-14	United Healthcare HMO AMGEN copay card (3127)	116	\$5,461.86	25.2%	\$9,280.00	\$1,376.00	\$7,904.00	\$5,374.28	-\$3,998.28	Practice paid \$1376 (25.2% of MC), claims on 1/31, 2/28 and 3/27 paid \$2895.36 (116.9% of MC), investigate/arv



Biosimilars

- Biosimilars entered the market in 2015
- Driven down the cost of the innovator
- Review innovator and the biosimilars together

Innovator Tota	9	Unique Patients 165	1		% Biosimilar 79.7%	Units 8,437	Units per Admin	Charges \$4,954,063	Payments Closed * \$973,041	Charges per Admin	Payments per Admin *	per	Cost w Rebate per Admin		per	Net Cost Recovery per Unit *		1	Net Cost Recovery with Rebate *	Admin	% of Medicare Fee *
Neulasta	Fulphila (Q5108)	28	102	102	100.0%	1,224	12	\$750,312	\$135,783	\$7,356	\$1,579	\$1,640	\$1,413	\$-64	\$160	\$-5.30	\$13.33	\$-5,472	\$13,753	\$1,478	107.7%
Neulasta	Neulasta (J2506)	41	143			1,716	12	\$780,780		\$5,460		\$1,229	\$1,139	\$-9		\$-0.76	\$6.43	\$-1,188	\$10,102		123.2%
Neulasta	Nyvepria (Q5122)	40	153	153		1,836	12	\$1,200,744	\$159,176	\$7,848	\$1,162	\$1,132		\$26		\$2.14	\$11.86	\$3,513	\$19,502		101.7%
Neulasta	Udenyca (Q5111)	70	306	306	100.0%	3,661	12	\$2,222,227	\$522,664	\$7,262	\$1,887	\$1,530	\$1,454	\$356	\$433	\$29.78	\$36.17	\$98,647	\$119,815		119.6%
Neulasta Total		165	704	561	79.7%	8,437		\$4,954,063	\$973,041									\$95,500	\$163,172		

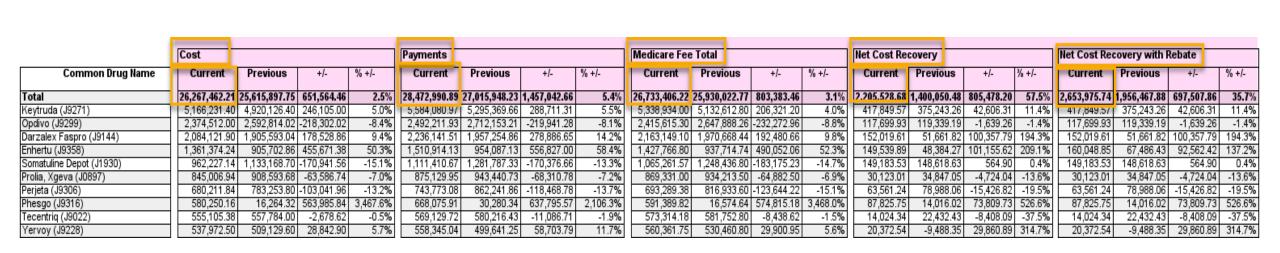
Rebates and discounts

- Rebates and discounts reduce the cost of the drug
 - Distributor discounts
 - GPO rebates
 - Other manufacturer rebates
- InfoDive® applies GPO rebates
 - Rebates are spread evenly based on utilization for the time period the rebate was earned.
- For some drugs, the Net Cost Recovery (NCR) is negative until the rebates are applied
- Evaluating the impact of rebates on NCR can be tricky when there is a large 'buy-in' as the rebate would be earned in a time period before product is used and billed

Comparison: Net Cost Recovery (NCR) with rebates

Current End 2024-03

Current Start | 2024-01



Previous Start | 2023-01

Previous End 2023-03

1Q2024: Practice paid 106.51% of MC

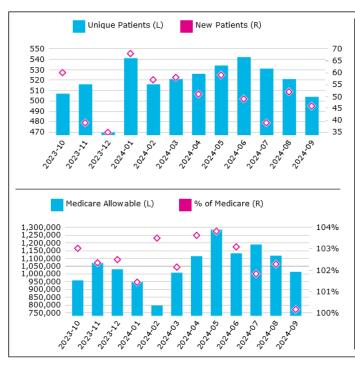
Charge Status: Exc Zero Paid

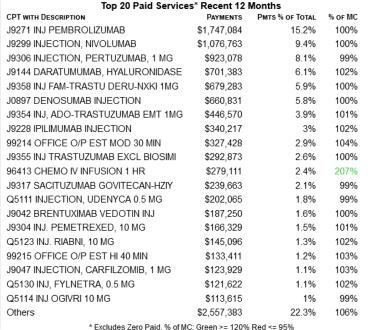
Payment Status: Closed

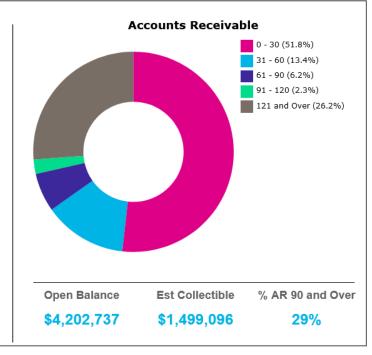
Payer Key Performance Indicators (KPIs)

Patient volume, payment rates and timeliness of payments

KPI dashboard for BCBS







Data extracted on Oct 01, 2024

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Monitoring non-contractual adjustments/write-offs

- Review drugs charge adjustments on claims paid below cost
- Contractual adjustments should be applied to reduce balance to fee schedule amount
- Non-contractual adjustments should be descriptive to allow analyses and address root causes of avoidable write-offs
- Be careful with allowing auto-posted adjustments! Even contractual adjustments need should be monitored

Patient	Service			Transaction			
ID	Date	Drug	Post Date	Туре	Charge	Payment	Adjustment
					\$62,800	\$0	\$62,800
		Keytruda					
1	2024-08-20	(J9271)	2024-08-22	Charge	\$62,800		
		Keytruda		Contractual			
1	2024-08-20	(J9271)	2024-09-13	Adjustment			\$62,800

Patient	Service			Transaction			
ID	Date	Drug	Post Date	Туре	Charge	Payment	Adjustment
					\$62,800	\$0	\$62,800
2	2024-09-03	Keytruda (J9271)	2024-09-04	Charge	\$62,800		
	2024 03 03	Keytruda	2024 03 04	Contractual	ψ02,000		
2	2024-09-03	(J9271)	2024-10-12	Adjustment			\$47,350
		Keytruda		No			
2	2024-09-03	(J9271)	2024-10-12	Authorization			\$15,450

Payer contract terms and rates

- Do you know where your contracts are?
- Do you have the current fee schedule rates?

								Payment Rates							
		Agreement Effective		Timely	Timely	Appeal	Termination					Carve			
Health Plan	Product Type	Date	Amendments	-	Payment	Timeline		E&M	Medicine	Surgery	Drugs	out Drugs	Lab	Path	Imaging
Aetna	Commercial														
	Marketplace														
	Medicaid														
	Medicare Advantage														
BlueCross BlueShield	Commercial														
	Marketplace														
	Medicaid														
	Medicare Advantage														
CIGNA	Commercial														
	Marketplace														
	Medicaid														
	Medicare Advantage														

Questions?

